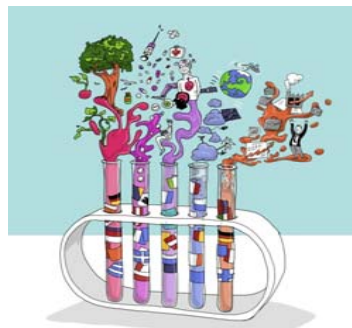


VERA - FORWARD VISIONS ON THE EUROPEAN RESEARCH AREA



Welcome to the
VERA Final Conference
Brussels
21/22 January 2015

VERA - FORWARD VISIONS ON THE EUROPEAN RESEARCH AREA

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VERA Final Conference

Brussels

21 January 2015

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VERA is about...

... the **ERA** (European Research Area)
.... Which we understand
not just as a political idea
but as the **landscape of Research and Innovation** in Europe
including
the strategic orientation of R&I,
the programming and other instruments, and
the performance of R&I.

VERA focuses on the future **governance** of these activities
(and less on practices of R&I).



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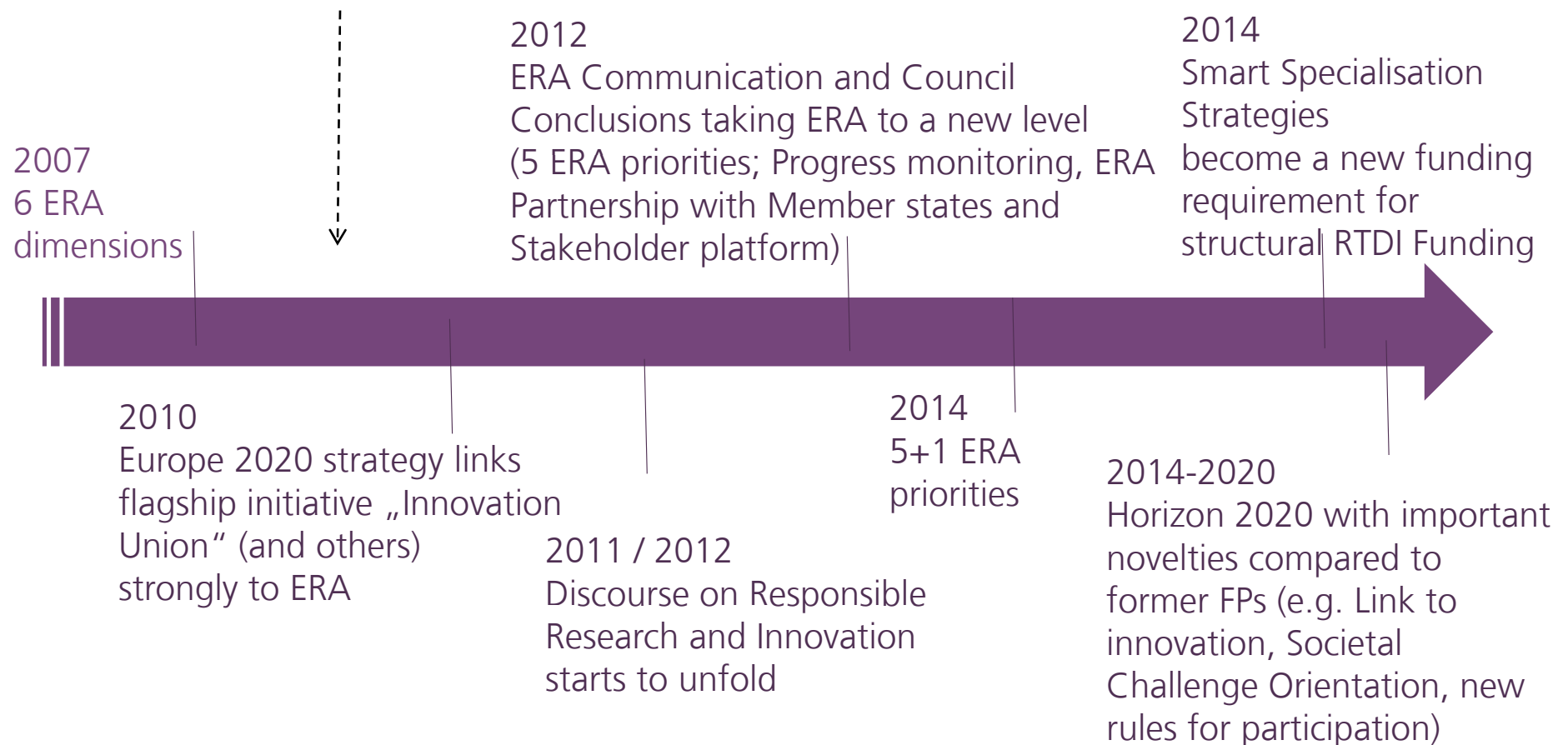
VERA Objectives

- **Exploring** systematically the **futures** of the research and innovation (R&I) system in Europe
- Setting up a **strategic conversation** with stakeholders in order to establish shared learning platforms and distributed anticipatory intelligence
- Providing relevant **strategic knowledge** for the governance and priority-setting of the R&I system in Europe
- and thereby ultimately to

Strengthen the capability of the European R&I system to respond to evolving requirements in a reflexive and forward looking manner

ERA – a moving target

*The call SSH.2011.7.1-1. Forward looking for ERA was published in July 2010.
Since then, the ERA has developed considerably.*



The **VERA** project has operated in a changing policy environment....

... where key issues of today's ERA discourse have not been self-evident at the time when the project started, e.g.



Stakeholder Involvement



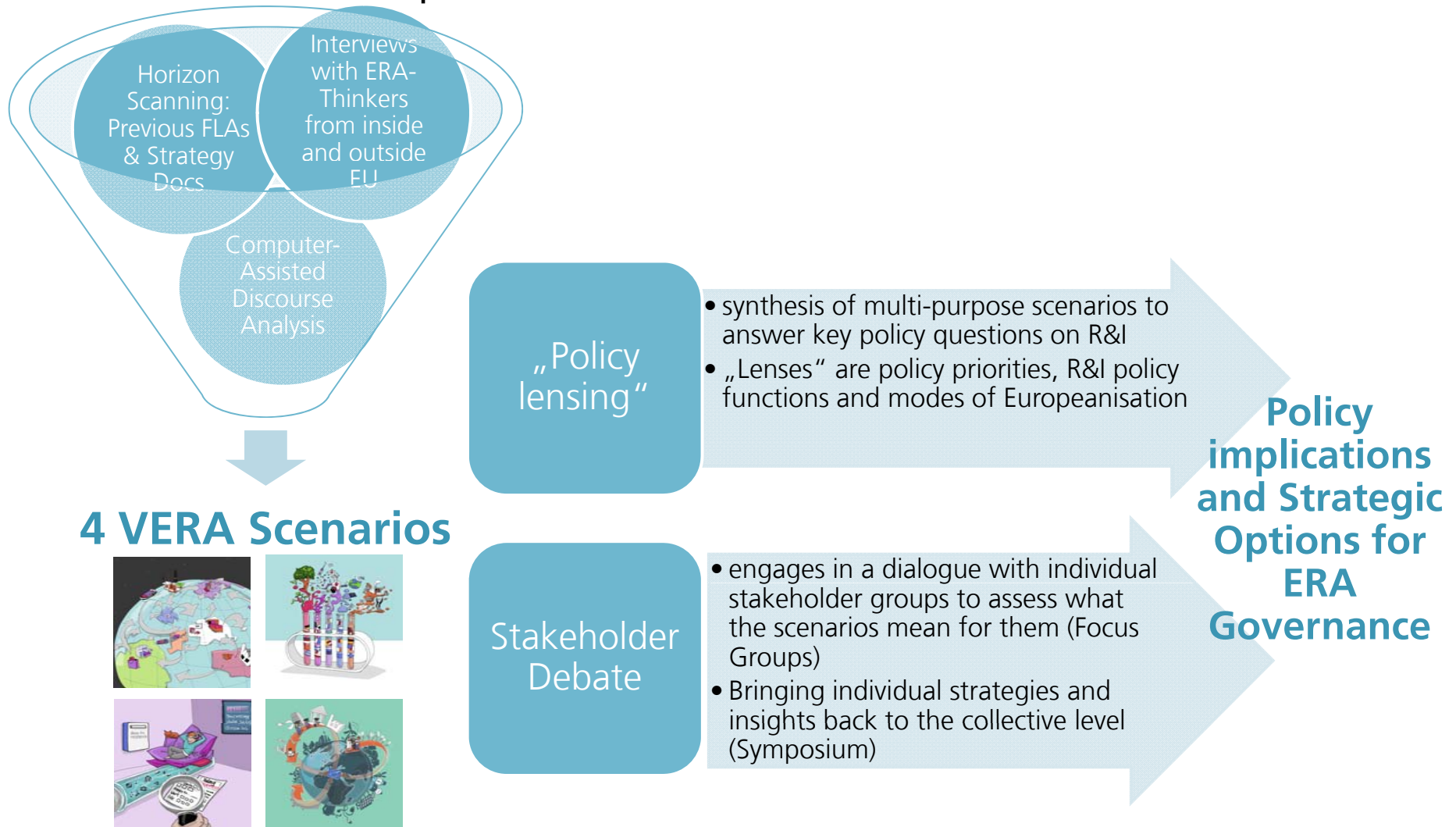
Societal Challenges

VERA has a great team



Participant no.*	Participant organisation name	Part. Short Name	Country
1 (coordinator)	Fraunhofer Institute for Systems and Innovation Research ISI	FHG-ISI	Germany
2	Unitatea Executiva pentru Finantarea Invatamantului Superior, a Cercetarii, Dezvoltarii si Inovarii	UEFISCDI	Romania
3	University of Twente	UTwente	Netherlands
4	L'Institut Francilien Recherche Innovation et Société	IFRIS	France
5	Austrian Institute of Technology GmbH	AIT	Austria
6	Manchester Institute of Innovation Research	UNIMAN	United Kingdom
7	VTT-Technical Research Centre of Finland	VTT	Finland
8	Agencia Estatal Consejo Superior de Investigaciones Científicas	CSIC	Spain
9	EU Joint Research Centre Institute for Prospective Technological Studies	JRC-IPTS	Spain
10	Centre for Social Innovation	ZSI	Austria

VERA: a simplified flowchart



VERA Scenario Approach

- They are profoundly different **alternative possible developments**, not meant to be visions for ERA.
- They are **extreme** to inspire our thinking about the future.
- For the analysis of shapers (factors), a **wide range of sources** has been scanned.
- They are developed jointly by **stakeholders and experts** and meant to be used by many different stakeholders.

Two main **factors shaping** VERA Scenarios on European Governance of R & I

External factors shaping the context:

- State of **public finance**: Recovery from the 2008 financial crisis (scenarios 2 and 4) or still trying to recover (scenario 1 and 3)
- Dominating **rationale for societal progress**
 - Growth / Competitiveness in Scenarios 1 and 2
 - New lifestyles (well-being, self-optimization) in Scenario 3
 - Sustainability in Scenario 4
- In **consistence** with the scenario logic provided by theses shapers we have developed the projections for **Internal Factors**. These are factors describing
 - Policy and Governance,
 - The Research and Innovation Activities.

VERA Scenarios at a glance



Scenario 1: Private Knowledge – Global Markets

R&I expenditure dominated by firms and philanthropic organizations; knowledge production takes place in globally interconnected knowledge hubs.

Scenario 2: Societal Challenges – Joint Action

Joint Actions at EU-level to tackle societal challenges emerge as large public programmes complemented by NGO investment and activities.

Scenario 3: Solutions apart – Local is beautiful

A paradigmatic shift towards new lifestyle and self-optimization entails a preference for local solutions to social problems and influences the attitudes towards R&I heavily.

Scenario 4: Times of Crises – Experts at the Wheel

A new sense of 'deep sustainability' on which all economic, political and societal activities are based requires targeted scientific adaptation solutions.



Scenario 1: Private Knowledge – Global Markets

THRUST: Need to Recover from financial crisis

POLICY CONCERN: Growth

EU-LEVEL POLICY: Innovation Ecology

R&I LANDSCAPE: firms, universities, science clusters



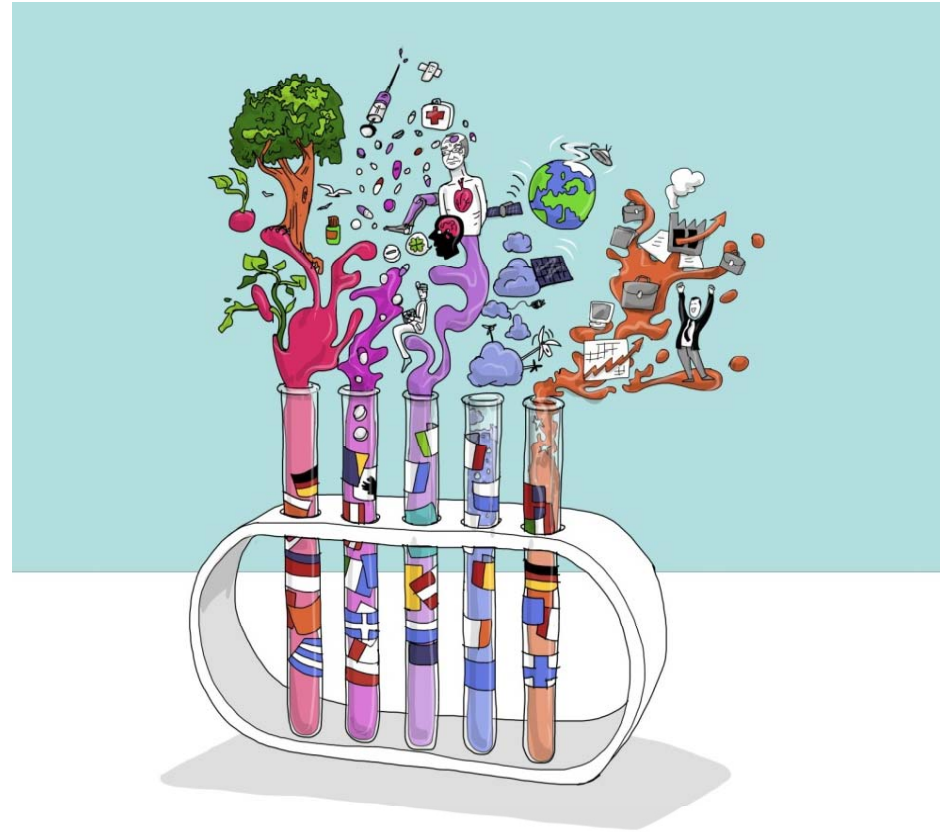
Scenario 2: Societal Challenges – Joint Action

THRUST: Maintain way of life

POLICY CONCERN: Addressing societal challenges

EU-LEVEL POLICY: Joint thematic Actions

R&I LANDSCAPE: large programmes, networks



Scenario 3: Solutions apart – Local is beautiful

THRUST: mistrust in higher-level policy

POLICY CONCERN: Local handling of problems

EU-LEVEL POLICY: Sharing good practice

R&I LANDSCAPE: open, citizens involved



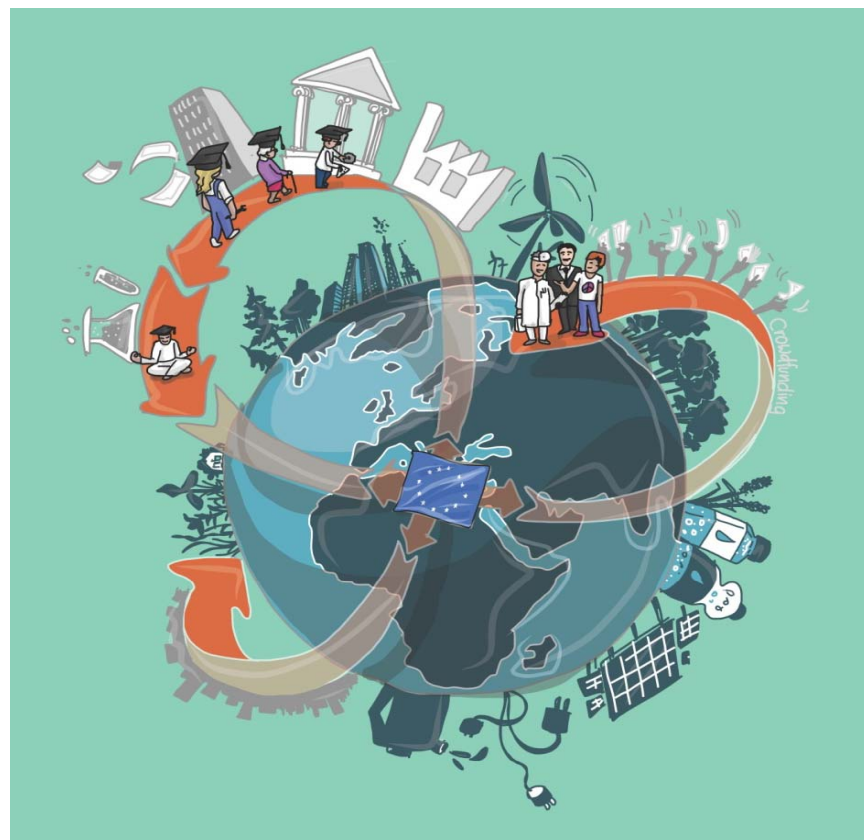
Scenario 4: Times of Crises – Experts at the Wheel

THRUST: „Deep Sustainability“

POLICY CONCERN: Mitigation, Adaptation

EU-LEVEL POLICY: Expert-based, integrated

R&I LANDSCAPE: large programmes, new approaches



Two ways of sense-making from scenarios

„Policy
lensing“
analysis

Expected **Product benefits**:

Better policies for the ERA:

- Future-oriented and robust
- Structuring choices

LIMITATIONS: no „solutions“

Expected **Process Benefits**

„Policy Lensing“ of future scenarios
as a tool in the elaboration of
strategic policy intelligence:

Strategic
Debate with
Key
Stakeholders

Expected **Process benefits**:

Better Stakeholder Involvement in the ERA:

Not only „dominant“ stakeholders, but identify
„affected“ and „dormant“ and give them a
voice.

„Adaptive“ to the needs of individual
stakeholder groups.

Reflexive dialogue instead of consultation.

2-level process combining stakeholder specific
and collective strategic discussions.

Learning by repeated engagement.

New networks, linkages between actors.

LIMITATIONS: Representativity, Weak
organisational degree

Expected **Product Benefits**

Strategic perspective on future-oriented policies

New insights and qualifications for ERA policy
discourse (Evolving Dimensions)

A actor-centered perspective on identifying potential stakeholders in the ERA

Policy-making / Programming:

EC, EP, Council / ERAC
Funders, agencies (at EU and national level)
JPIs, JTIs,

Dominant:
Actual power
and
legitimacy

The Power to...
Set the agenda,
Amend the agenda,
veto.

Some are consulted in the policy process:

e.g. Stakeholder platform,
Industry

Some are not.

In most cases not consulted in the policy process.
In some cases only weakly organised.

Affected:
Actual
legitimacy,
but no
power

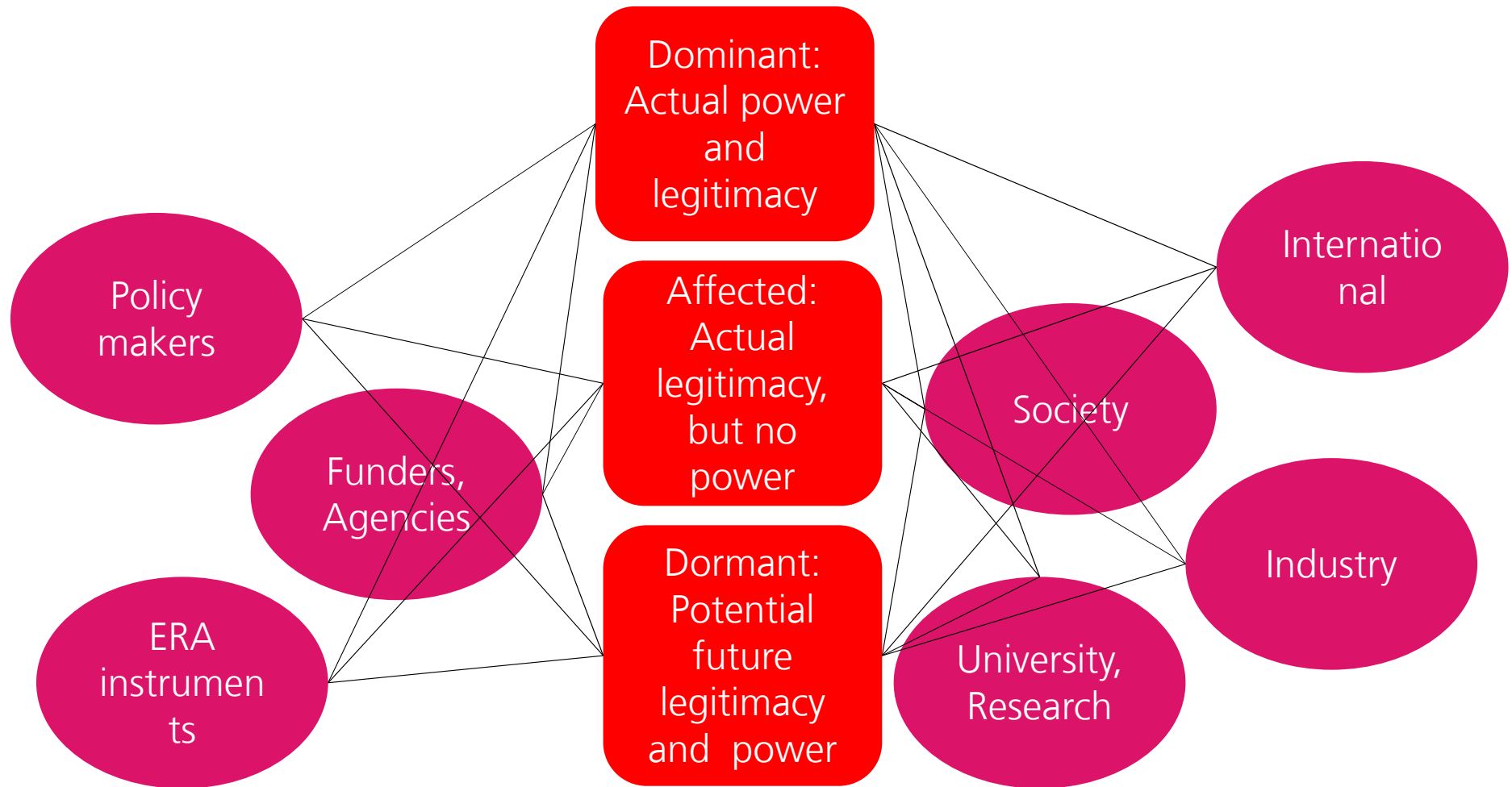
See VERA Communication Strategy on <http://eravisiions.eu>

Actors might fall into different categories, depending on which aspect (e.g. priority) of ERA is in the focus

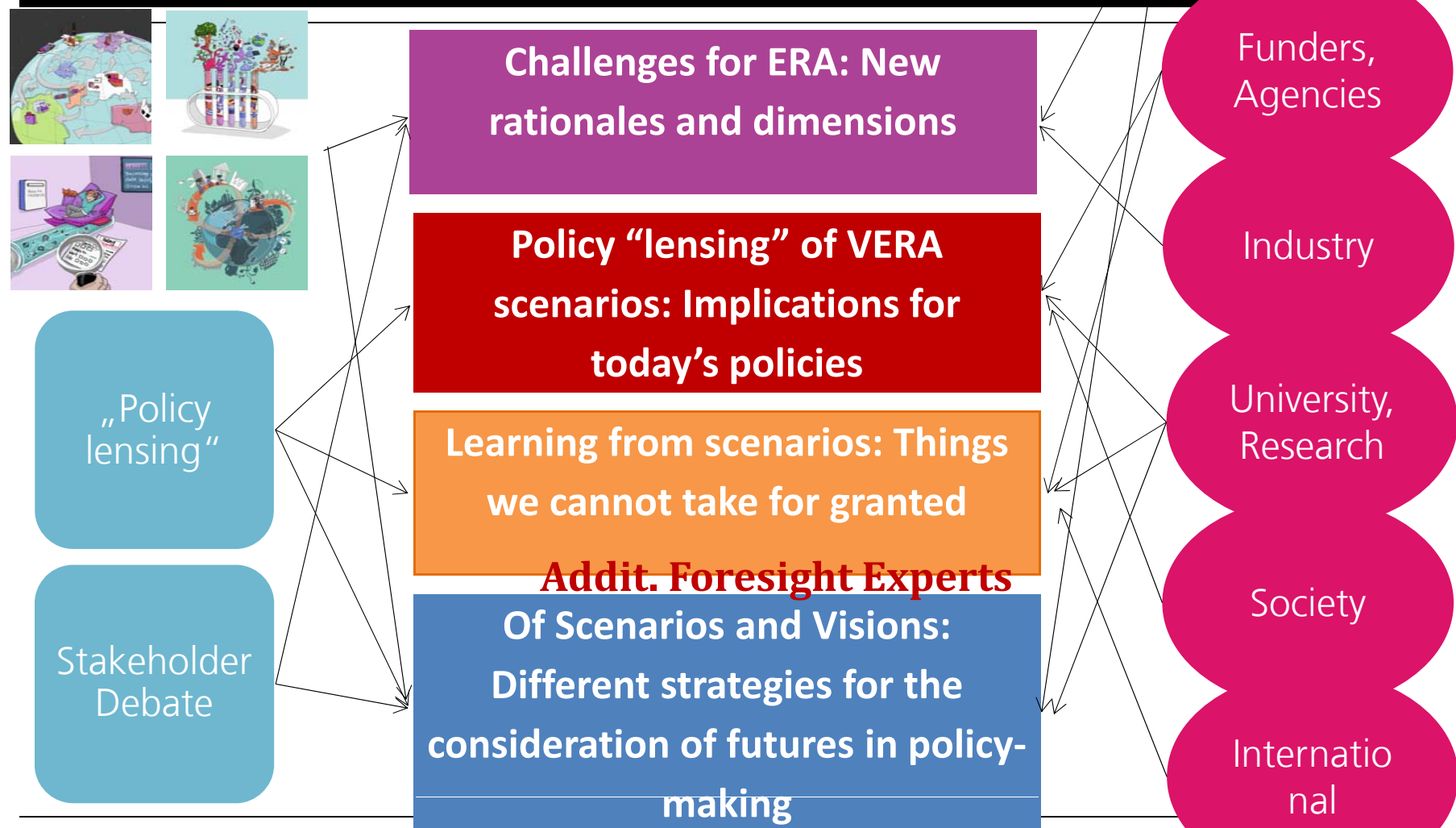
Dormant:
Potential
future
legitimacy
and power

VERA Scenario Analysis allows a further investigation of dormant stakeholders

For the VERA focus groups, we targeted representatives from all categories



Outlook on the programme



Expectations for the final conference

We want

to discuss the insights from three years of forward-looking activity within VERA and reflect this on the basis of your experience and viewpoints.

We want to focus with you on the issues that should be relevant for today's policy-making and things that are useful to take away for your work.

And of course, any other feedback to the VERA project is highly welcome.

THANK YOU